

FOREWORD FROM THE HONOURABLE PRIME MINISTER

Susuga Papali'i Li'o Oloipola Taeu Masipau Speaker Legislative Assembly of Samoa MULINU'U

Honourable Speaker,

I am pleased to present to the Legislative Assembly of Samoa the Ministry of the Prime Minister and Cabinet's Annual Report for the Financial Year 1st July 2023 – 30th June 2024.

Ma le fa'aaloalo,

Hon. Fiamē Naomi Mata'afa
PRIME MINISTER

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CHIEF EXECUTIVE OFFICER'S OVERVIEW

I am pleased to present the Ministry of the Prime Minister and Cabinet's Annual Report ('The report') for the Financial Year 2023 – 2024. The report provides an account of the Ministry's undertakings throughout this reporting period as prescribed in its budgetary targets, and corporate objectives which are linked to the Public Administration Sector objectives, and ultimately to priorities in the Pathway for the Development of Samoa FY2021/22 – FY2025/26. The report highlights the Ministry's accomplishments at all levels of its operation, and pinpoints to different degrees of its achievements through the use of colour coding and percentage.

The Ministry in conducting its coordination role across government throughout this FY is commendable. It engaged well with government Ministries, Corporations and Statutory Offices in view of its corporate vision 'ensuring a well governed, secured and informed Samoa'. Partnerships and effective networks at the national level are a significant component of the Ministry's strategic and operational focus, given its advisory support role to the executive offices and to Cabinet. Further, partnerships with organisations in the Pacific region and beyond through the lens of national security and intelligence sharing remains strongly intact.

The report builds on the lessons learned from the challenges of the past FY, while celebrating the Ministry's achievements in alignment with its Corporate Plan 2021-2026. Apropos its human resource capacity, 107 staff served at the Ministry at the beginning of this FY; 59% were female, and 60% were below the age of 40. The Ministry has a fairly young staff, signalling a potential long term continuity in staff's career paths in the Ministry, or in other government agencies. Notable training opportunities were extended to and taken up by the staff for capacity building in various fields. These trainings were both offered in-country and overseas. Feedback on impact of these trainings were followed up on attendees through relevant mechanisms in place, such as the continuous learning dialogue sessions.

In terms of its finances, the Ministry's initial approved budget for this FY was \$9,583,853. However, additional funds were requested and approved in the supplementary budget to settle other operational costs upon liaison with the Ministry of Finance. The Ministry's overall budget was \$10,330,554.00. The additional funding approval was conditional on increasing the Ministry's revenue target by one million Tala. This was put forward by the Ministry of Finance. At the end of the FY the Ministry was able to collect 7,622,621.00, which was 95% of the new revenue target of \$8 million Tala. The Immigration and the Press and Communications Divisions of the Ministry are the main revenue earners.

The Ministry's overall performance in terms of meeting its key performance indicators was 87.5%. These are explained in details under each of its Divisions' performance. Challenges encountered relating to staffing, compliance, due dates and shifting priorities were addressed through regular management meetings, divisional engagements and staff performance appraisals.

I am thankful to the Lord for his stewardship throughout this FY, for without him, we would have laboured in vain. I thank the management and staff for working as a unit, to fulfill the Ministry's prescribed duties and responsibilities. We acknowledge the Honourable Prime Minister's overall guidance and support of the Ministry's undertakings for this financial year.

Blessings,

Agafili Tomaimanō Shem Leo

CHIEF EXECUTIVE OFFICER

SECTION I: MANDATES AND STRATEGIC OUTLINE

The functions and mandated responsibilities of the Ministry of the Prime Minister and Cabinet are determined and informed by the following legislations, policies and strategies.

Legislations:

- Constitution of the Independent State of Samoa 1960
- ♣ Head of State Act 1965 (Amendment 2019)
- Citizenship Act 2004
- Constituencies Act 1963
- Conventional Arms Act 2017
- Disaster and Emergency Management Act 2007
- Honours and Awards Act 1999
- **↓** Immigration Act 2020
- Media Council Act 2015
- ♣ Ministerial Departmental Arrangement Act 2003
- ♣ National Disaster and Emergency Act 2007
- ♣ Parliamentary Under Secretaries Act 1988
- Passport Act 2008
- Public Finance Management Act 2001
- Public Seal and Crest of Samoa Act 1973
- ♣ Public Service Act 2004
- ♣ Public Service Regulations 2008
- ♣ Remuneration Tribunal Act 2003
- Samoa Antiquities Ordinance 1954
- ♣ Samoan Status Act 1963

FUNCTIONS OF THE MINISTRY

The Ministry of the Prime Minister and Cabinet is charged with the following functions:

- Provision of support and administrative services to the Office of the Head of State, Office of the Council of Deputies and the Office of the Honourable Prime Minister to ensure efficiency in the performance of their constitutional and leadership roles;
- Leading the whole of government policy coordination, policy development and advice on cross cutting issues at the national level and monitoring the implementation of Cabinet decisions in line with national strategic direction;
- Provision of Cabinet secretariat roles to Cabinet and the Executive Council to enable the effective performance on their roles and responsibilities;
- Provision of Press communication and media coordination services for government in providing accurate and timely dissemination of government information;
- Provision of Immigration policy advice, regulatory services relating to Citizenship and Passports,
 Residence, Permits and border management to ensure the protection of the national security of Samoa;
- Provision of secretariat support roles to the Honours and Awards Committee.

Policies and Plans:

- Pathway for the Development of Samoa 2021/22 2025/26
- Ministry Corporate Plan 2021 2026
- Annual Management Plans
- Cabinet decisions
- Code of Ethics for Immigration officers 2018
- ♣ Inform Samoa Policy 2021
- Communication Strategy 2019
- Divisional Procedural Guidelines;
- Events Management Strategy and Policy 2020
- Faiga Faavae Aai o Fiti 2019, Aai o Niue 2019, Taiala Elise Fou 2020
- Human Trafficking and Smuggling of Migrants 2019
- Occupational Health & Safety 2024
- ♣ Internet and Email Policies 2016
- Issuance of Diplomatic and Official Passport Policy 2018
- National Security Policy & Strategy 2023;
- Public Administration Sector Plan 2020/21 2024/25
- Samoa National Cyber Security Strategy 2016 2021
- Samoa Returnees Policy 2017
- **♣** Standard Operating Procedures
- State of Emergency Orders; & Treasury Instructions 2015
- ♣ Anti-Spam Policy 2008

VISION

The Ministry of the Prime Minister and Cabinet's vision is "Ensuring a well governed, secured and informed Samoa".

MISSION

Our Mission as a central agency lobbying for whole of government is "To strengthen policy and programs coordination throughout the whole of government, bolstering national security and responses, strengthening information dissemination throughout government and the community and effective support of the Executive Offices".

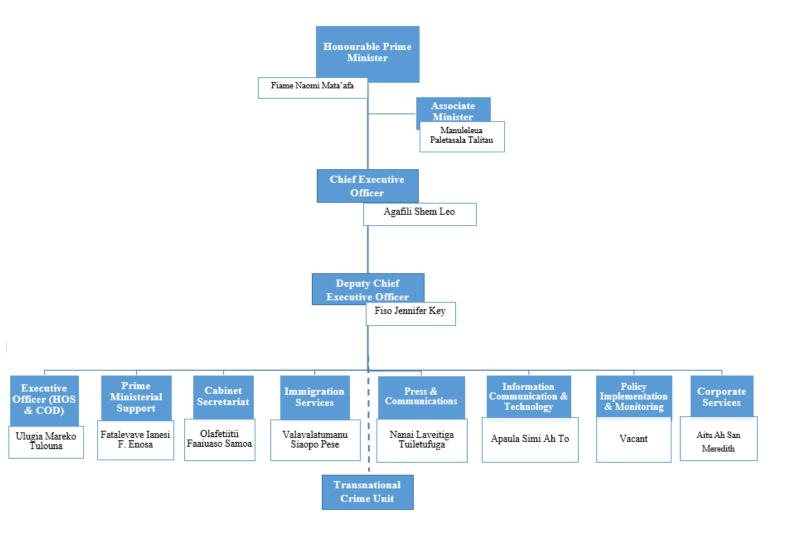
GOALS

By the end of the Financial Year 2025/2026, the MPMC hopes to achieve and realise the following goals.

- 1. Strengthen whole of Government policy and program coordination and monitoring.
- 2. Efficient and effective secretarial services and support
- 3. Efficient and accurate communications.
- 4. Vigilant and coordinated national borders security.
- 5. Organisational efficiency and effectiveness.

SECTION II: MPMC ORGANISATION STRUCTURE AND WORKFORCE PROFILE

A: ORGANISATION PROFILE AS AT 30 JUNE 2024



Key:

--- Multi-Agency Unit under the Ministry of Prime Minister and Cabinet

B: MINISTRY WORKFORCE PROFILE

Employee Category

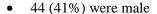
CONTRACT OFFICERS	
CEO	1
DCEO	1
ACEO	6
Secretary to Head of State & Council	
of Deputies	1
T/Leaders	2
PERMANENT	
Principals	13
Seniors	20
Officers	19
Assistants/Clerks/Drivers	12
TEMPORARY	
Retirees (approved extensions)	6
MINISTERIAL SUPPORT	
STAFF	
Principals	9
Seniors	6
Officers	1
Clerks/Assistants/Drivers	3
Wage Workers	
Casuals	7
TOTAL	107

As at 30th June 2024;

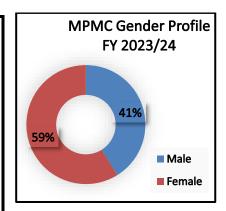
- A total of a hundred and seven (107) staff were employed within the Ministry. This comprised of;
- Eleven (11) contract employees
- Sixty four (64) permanent officers
- Six (6) temporary employees for which are retirees who have been approved extension of services
- Seven (7) wage workers
- Nineteen (19) Ministerial Support employees (Office of the Head Of State and Council of Deputies, Office of the Prime Minister and Press and Communication Division)

Gender Profile

The Ministry's gender composition indicates that the majority of its employees are female (59%). The male gender falls not far behind at 41%. This illustrates that the Ministry's commitment to attain gender balance in all its areas.



63 (59%) were female



Ministry Age Profile

The Ministry has a fairly youthful and active workforce. The following age groups were recorded in the Financial Year 2023/2024;

- 32% of the employees at the age group of 20-29 years
- 28% at the age group of 30-39 years
- 30% of the employees at the age group of 40-54 years
- 10% reached the retirement age of 55 and more

Ministry Positions as at 30th June 2024

As indicated by the graph, the Ministry's total established positions are 129 with only 107 occupied as at June 2024.

The 22 vacant positions consist of positions vacated due to promotions, resignations and terminations



Recruitment & Staff Turnover

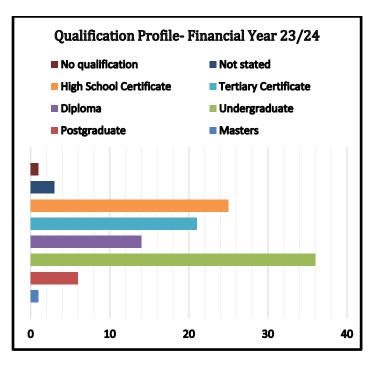
Thirty-two (32) recruitment and selection processes were completed throughout the Financial Year 2023/2024. These comprised of;

- 3 contract re-appointments
- 17 new recruits from outside of the Ministry
- 12 promotions within the Ministry through the Recruitment & Selection process

On the contrary, the Ministry has a turnover of 14 employees which consisted of;

- 11 resignations mostly due to personal reasons and promotions / employment opportunities at either the Private Sector or other Government Ministries and Corporations.
- 3 employees (2 casual worker & 1 permanent) were terminated due to Breach of Code of Conduct.

Qualification Profile



- The Ministry's qualification profile illustrates that less than half of the Ministry's employees hold degree level qualifications: Masters (1%), Postgraduate (6%), and Undergraduate (33%).
- Thirty three (33%) of employees hold
 Diploma and Tertiary Certificate level
 qualifications while 23% hold High School
 Certificate as their highest qualification
- 4% include employees who do not have or did not indicate their qualification
- The Ministry acknowledges work experience that can be traded off for qualification

Staff Trainings & Capacity Building

62 capacity development opportunities within the Financial Year 2023/2024. These opportunities consist of;

- 21 overseas official meetings/trainings/workshops
- 24 local meetings/trainings/workshops
- 16 Continuous Learning Dialogue and Refresher programs conducted within the Ministry to share and enhance learning and professional growth among staff
- 1 Induction program for new recruits

21 overseas training opportunities were provided and recorded for the Ministry within the Financial Year 2023-2024. The following portray the allocation of overseas training by division;

- 48% by the Immigration Services Division
- 19% by the Policy, Implementation and Monitoring Division
- 14% by the Office of the Chief Executive Officer
- 14% by the Press and Communication Division
- 5% by the Corporate Services Division

MINISTRY OF FINANCE



STATEMENT OF CERTIFICATION

The Statement of Receipts and Payments, Schedule 2 and accompanying notes/information from other schedules of the Public Accounts on Unforeseen Payments (Schedule 4) and Fixed Assets (Schedule 9) for financial year ended 30th June 2024 form part of the Financial Statements for the Ministry of the Prime Minister & Cabinet. These are drawn up in accordance with the reporting requirements of the Public Financial Management Act 2001 and Amendments, Part XIV, Financial Reporting and International Public Sector Accounting Standard (IPSAS).

As required by PFM Act 2001 and Amendments, Section 110, Ministry of Finance hereby certifies that the attached Statements for the Ministry of the Prime Minister & Cabinet are based on the unaudited results for the year ended 30th June 2024, as reflected in the accounting records of the Ministry of Finance for the Treasury Fund.

On behalf of the Government of Samoa.

Saoleititi Maeva Betham Vaai

Chief Executive Officer

Date:

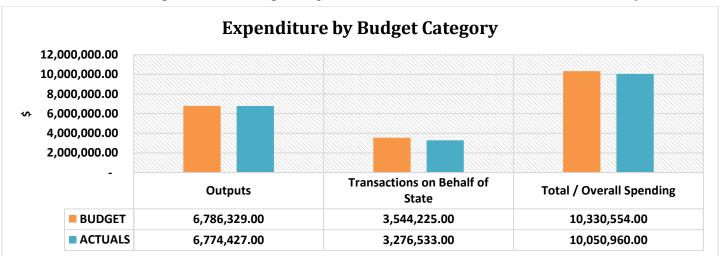
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SECTION III: FINANCIAL SUMMARY FOR FINANCIAL YEAR 2023/2024

The initial approved budget for the Ministry of the Prime Minster and Cabinet for the reported Financial Year 2023/2024 was \$9,583,853, a decrease of 5% from the previous Fiscal Year 2022/23. However, at the end of the FY, the final estimate increased by 7.5%. This resulted from additional funds requested and approved at the first supplementary budget to make up for payment of passport booklet supplies and passport accessories. Conditional on approving this additional funding, the Ministry was asked to raise its revenue collection by a million Tala, an increased from \$7 million to \$8 million Tala.

The overall Output spending was 100%, with transactions on behalf of the State at 92%. Overall, the Ministry expended 97% of its overall budget. The 3% of unused funds were provisions allocated for membership fees that invoices were not received within this FY, and other events that were planned but did not eventuate.

The table below depicts the approved provisions allocated to each Output/Division, actual spending, and remaining funds at the end of the FY. Corporate Services Unit approved budget of \$961,602 distributed as overheads under each output with overall spending amounted to \$969,706 at the end of the financial year 2023/24.



1. STATEMENT OF EXPENDITURE FOR FINANCIAL YEAR ENDED 30 JUNE 2024

MINISTRY OF THE PRIME MINISTER AND CABINET		Original Estimate	Final Estimate	Actual Spending	Remaining Funds (over/under)
OUT	PUTS:	(\$)	(\$)	(\$)	(\$)
1.0	Servicing the Executive Office				
	1.1 Servicing the Office of the Head of State	601,972	621,972	623,100	-1,129
	1.2 Servicing the Office of the Council of Deputies	233,098	238,098	233,587	4,512
		835,070	860,070	856,687	3,383
2.0	Policy Advice to the Prime Minister	482,237	482,238	474,582	7,655
3.0	Prime Ministerial Support	854,216	854,216	853,602	614
4.0	Immigration Policy Administration	1,767,187	1,855,371	1,889,583	-34,212
5.0	Cabinet Secretariat	608,474	608,472	605,679	2,793
6.0	Communications and Press Secretariat	1,111,790	1,041,604	1,022,391	19,213
7.0	Information, Communication and Technology	515,611	472,611	473,322	-711
8.0	Policies Implementation Monitoring	611,744	611,744	598,581	13,163
	TOTAL OUTPUTS	6,786,329	6,786,326	6,774,427	11,899
TRAN	SACTIONS ON BEHALF OF STATE:				

Membership Fees				
PIDC Annual Contribution	8,353	8,353	8,236	117
Arms Trade Treaty	8,200	8,200	0	8,200
	16,553	16,553	8,236	8,317
Commemorative Events				
American Samoa Flag Day	40,000	40,000	39,939	61
Independence Day Celebration	200,000	200,000	184,625	15,375
Prayer & Fasting Week	15,000	15,000	13,403	1,597
	255,000	255,000	237,966	17,034
Government Policies / Initiatives				
Transnational Crimes Unit (TCU)	50,500	50,500	47,122	3,378
Immigration Support Systems	300,000	300,000	300,000	0
Purchase of New Passports	710,000	1,456,700	1,453,251	3,449
Swearing-in of new CEOs ceremonies	5,000	5,000	4,513	487
Electronic Document Management System	83,000	83,000	74,878	8,122
Atoa o Samoa Meeting	50,000	50,000	49,420	581
Special Pension	9,600	9,600	7,200	2,400
Samoa Returnees Charitable Trust	70,000	70,000	70,000	C
NEOC Operation (Oversight & Communication)	100,000	100,000	0	100,000
	1,378,100	2,124,800	2,006,384	118,417
Rents & Leases				
Rents & Leases (Government Building)	562,318	562,318	527,768	34,550
Rents & Leases (Immigration & VIP Faleolo)	103,934	103,934	102,102	1,832
Rents & Leases for PIDC (DBS)	54,920	54,920	54,917	3
	721,172	721,172	684,787	36,385
VAGST Output tax	426,700	426,700	339,160	87,540
TOTAL TRANSACTIONS ON BEHALF OF STATE	2,797,525	3,544,225	3,276,533	267,692
OTAL EXPENDITURE	\$9,583,853.00	\$10,330,554	\$10,050,960	\$279,594

2. COST RECOVERIES FOR THE FINANCIAL YEAR ENDED 30 JUNE 2024

The Ministry's revised revenue forecast was \$8 million Tala. Overall, the Ministry was able to collect 95% of its revised revenue target.

Cost Recoveries	Forecast	Actual Collection	(Over)/Under	Percentage (%)
3040- Immigration Services	7,685,000.00	7,253,230.00	431,770.00	94%
3060 - Press & Communications	315,000.00	354,391.00	(39,391.00)	113%
3070 - Other Revenues**	-	15,000.00	(15,000.00)	
TOTAL	\$8,000,000.00	\$7,622,621.00	\$377,379.00	
PERCENTAGE (%)		95%	5%	

^{**}Revenues received from insurance claim for the Ministry drone upon approval of Irregularity Report from the Ministry of Finance

3. ADDITIONAL INFORMATION:

Schedule 4 - Unforeseen Expenses

Revised Budget	146,961.51
Actual Payments incurred during the financial year	146,692.00

Schedule 9 - Fixed Assets

Opening Balance as at 1st July 2023	6,341,206.00
Additional Assets purchased during the financial year	43,720.16
Assets Disposed/Written-Off during the financial year	346,974.90
Closing Balance of Ministry's Fixed Assets as at 30th June	\$6,037,951.26
2024	

^{**}The Ministry accounts are unaudited and subject to changes after auditing by the Samoa Audit Office

SECTION IV: OUTPUT PERFORMANCE FOR FINANCIAL YEAR 2023/2024

Summary of KPI Achievement by Output

Output No.	Output Name	Budget Utilisation FY 23/24	Total No. of KPIs	No. of KPIs Achieved / Completed	% of KPIs Achieved / Completed
1.0	Servicing of the Executive Office Servicing the Office of the Council of	100%	9	9	100%
1.1	Deputies Servicing the Office of the Council of	100%			
1.2	Deputies	98%			
2.0	Policy Advice to the Prime Minister	98%	9	9	100%
3.0	Prime Ministerial Support	100%	5	5	100%
4.0	Immigration Policy Administration	102%	10	9	90%
5.0	Cabinet Secretariat	100%	6	5	83%
6.0	Communications and Press Secretariat	98%	6	6	100%
7.0	Information, Communication and Technology Services	100%	6	5	83%
8.0	Policy Implementation and Monitoring	98%	13	8	61.5%
	OVERALL ACHIEVEMENT	97%	64	56	87.5%

Key: Review Traffic Lights

Achieved / Completed
Mostly / Partly achieved or completed
Not Achieved / Completed

OUTPUT 1: SERVICING THE EXECUTIVE OFFICE (Sub-Output 3011 & 3012)

Linkage to High Level Outcomes:

Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17)

S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action.

Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making"

	hoa to a high growth path by the year 20 hway for the Development of Samoa				
Pub 202	1/22 – 2025/26 lic Administration Sector Plan 0/21 – 2024/25 MC Corporate Plan 2021 - 2026	Objective 1.1: Customer Focus Service Delivery Objective 1.2: Strengthen transparency and accountability Objective 1.3: Strengthen sector communication and awareness Objective 2.1 Improve policy development. Goal 2: Efficient and Effective Secretariat Services and Support Goal 6: Organizational Efficiency and Effectiveness			
	Performance Measure	KPI Target	Traffic Light / Progress Indicator	Comments	
1	Improved administrative and secretarial support to the Head of State	 100% of warrants are facilitated within 24 hours Warrants presented for HOS assent = 372 Presentation of credentials conducted by HOS = 16 Cabinet minutes communicated to HOS = 40 Correspondences endorsed by HOS = 20 9 official functions hosted by HOS 4 Travels arranged 100% correspondences and appointments organised for HOS 	100% Completed	 419 warrants 16 Presentations of credentials 72 Cabinet minutes 33 Correspondences endorsed 12 official functions 6 travels This reporting period saw a significant increase in the number of warrants facilitated for the Head of State, surpassing the intended target. The increase is primarily attributed to the high volume of warrants of appointment for Board members and government contract officers whose directorship and employment terms commenced during the period under review. Additionally, the Office met its performance benchmarks for the presentation of credentials ceremonies, hosting official functions, and arranging travel for the Head of State. Correspondences prepared and endorsed by the Head of State during the reporting period also aligned with the set targets, reflecting high standards of accuracy and timeliness. These accomplishments underscored the office's commitment to 	

				delivering efficient administrative and secretarial support to the Head of State.
2	Improved coordination and facilitation of all protocol requirements for HOS attendance and participation in official events.	 ↓ 100% Protocol arrangements for HOS attendance with no issues/complaints ↓ National events - 20 ↓ International events - 2 	100% Achieved / Completed	■ National events — 29 These national events were official ceremonies and activities attended by the Head of State in-country. These included ceremonial and cultural celebrations, community development initiatives, sporting events, and diplomatic functions. 1. Ceremonial Events -Independence Day Celebrations -National Prayer and Fasting -Memorial Services, such as ANZAC Day and other national memorial services for significant historical events -University of Samoa Graduations (Officiates as the Chancellor) 2. Community Events -Opening of New School Buildings -Blessing of New Churches -3. Cultural Ceremonies Teuila Festival and other cultural celebrations 4. Sporting Events -Participates in ceremonies for major international sporting events hosted by Samoa. 5. Diplomatic and International Relations Events -Receptions by Diplomatic Missions -Celebrations and events hosted by foreign embassies and high commissions in SamoaState Visits and Diplomatic Functions: Hosts foreign dignitaries and attends events ■ Events held overseas attended by the HOS - State Visit - American Samoa Flag Day The target for protocol facilitation
				and coordination for the Head of State's attendance and participation

				in all events was delivered during the period under review, ensuring HOS's smooth attendance.
4	Improved coordination of HOS appointments. Improved coordination of security services provided for the HOS through a close working relationship with the	 Appointments organised for HOS = 30 100% completed due diligence checks and screening appointments 100% control measures put in place to strengthen visitors compliance with protocol requirements when visiting HOS 100% security measures put in place and implemented National events - 20 	100% Achieved / Completed	 Appointments coordinated for HOS - 32 The coordination of the Head of State appointments target was met. The integration of a shared calendar platfor enabled the Office to regularly access, update, and monitor the HOS's schedule ensuring consistency and precision. It also serves as a foundation for rigorous due diligence checks, facilitating the thorough vetting and approval of all appointment requests. This process has helped improve scheduling efficiency and overall programme coordination within the Office Security coordinated for the HOS during the following events: National events – 29 International events – 6
	Ministry of Police.	International events - 20 International events - 2		The coordination of protocols and security for the Head of State is fundamental. The Police team and the Office collaborated well to ensure the HOS's smooth procession to events he attended in this FY.
5	Date by which all official ceremonial protocols are reviewed to ensure that they are planned and conducted in accordance with procedures that are formally and culturally accepted	Completed and implemented by 30 June 2023	100% Completed	The review has been completed
6	Maintenance work for the HOS's official residence and compound conducted every two weeks to ensure that they are at an acceptable standard	 Fortnightly routine maintenance activities 26 ■ Maintenance work - 1 	100% Completed	 26 Fortnightly maintenance monitoring activities conducted. 1 Annual maintenance comprehensively conducted The HOS official residence and compound underwent routine maintenance on a fortnightly basis, with comprehensive maintenance conducted annually. The objective

				was to ensure that the facilities and compound were well maintained.
7	Improved administrative and secretarial support to the Council of Deputies.	 250 Cabinet submissions communicated to the CODs within 24 hours 40 documents relay to the CODs for promulgation within 24 hours (warrants etc) 02 State ceremonies hosted by the CODs before the event (presentation of credentials etc) 06 travel for the CODs arranged and ready before departure 	100% Achieved / Completed	 255 Cabinet submissions, 83 documents relayed for promulgation, 02 State ceremonies hosted by the COD, 05 travel arranged for COD The Member of the Council of Deputies was assisted during this reporting period as per constitutional requirements.
8	Improved facilitation of all logistics support for CODs on all official engagements and participation.	 100% Logistics support provided for COD Number of National events - 20 Number of International events - 2 	100% Achieved / Completed	 Logistics support provided for COD National events 27 International events 3 The facilitation of logistical support for the COD's official engagements was delivered as targeted.
9	Improved coordination and facilitation of CODs daily schedules measured.	 ♣ Number of appointments organised – 10 ♣ 100% due diligence checks and screenings 	100% Achieved / Completed	 3 Coordinated appointments for COD

OUTPUT 2: POLICY ADVICE TO THE PRIME MINISTER

Linkage to High Level Outcomes:

Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17)

S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action.

Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making"

Pathway for the Development of Samoa	Key Strategic Outcome 3: Security and Trusted Governance		
2021/22 - 2025/26			
Public Administration Sector Plan	Objective 1.1 Customer Focus Service Delivery		
2020/21 – 2024/25	Objective 1.2: Strengthen transparency and accountability		
	Objective 1.3: Strengthen sector communication and awareness		
	Objective 2.1 Improve policy development.		

		Objective 3.1: Results-oriented, performance-driven human resource management			
MPMC Corporate Plan 2021 - 2026		Goal 1. Strengthen Whole of Government policy and program coordination and monitoring. Goal 2. Efficient and effective secretariat services and support Goal 3. Efficient and Accurate Dissemination of official Communications. Goal 4. Vigilant and Coordinated national and border security Goal 6. Organisational efficiency and effectiveness			
	Performance Measure	KPI Target	Traffic Lights / Progress Indicator	Comments on Progress	
1	Timely communication of Policy Advice to the Prime Minister	All policy advice on various issues by Ministries and Corporations are submitted to the Prime Minister within two weeks upon receipt.	100% Achieved and ongoing	Ongoing policy coordination and advice provided to the Prime Minister for Cabinet meetings within two weeks. 11 National Policies and Frameworks submitted to Cabinet 11 policy briefings coordinated for the Prime Minister 4 Security briefings prepared for the Prime Minister.	
2	Timely provision of national policy briefings and advice to the Prime Minister and Cabinet	Timely provision of briefings and advice to the PM and Cabinet on 100% of national policies discussed by the NPCC (National Policy Coordination Committee) (8 reports submitted)	100% completed	National Policy Coordination Committee held 5 meetings and had tabled a total of 11 policies and frameworks for discussion and endorsement. 11 National Policies and Frameworks were endorsed by the NPCC for submission to Cabinet.	
3	Timely and accurate reporting to Cabinet of the progress of Implementation of Cabinet decisions by respective Government entities	At least 4 Qualitative and well researched and well documented reports are provided to Cabinet on progress of implementation of FK	Completed	4 Quarterly reports of the FY 2022/23 submitted and approved by Cabinet 4th Quarter, April – June 2023, FK(23) 47 1st Quarter, Jul – Sep 2023, FK(24) 11 2nd Quarter Oct – Dec 2023, FK(24) 31 3rd Quarter Jan – Mar 2024, FK(25) 01 These quarterly reports reflected progress of implementation of Cabinet directives by Ministries and Corporations within this reporting Financial Year.	

4	Date by which Annual Report Financial Year 2022-2023 is submitted to Cabinet	+	Oct 2023	100% completed	Annual Report submitted in April 2024 due to the finalisation of statement of receipts and payments prepared by the Ministry of Finance.
5	Lead support provided for Executive Offices and PM when attending regional and international engagements	+	100% provision of all necessary support to HOS and PM in all regional and international events whether virtual or in person.	100% Achieved	9 International and Regional engagements including presence to High level Meetings / Workshops and official overseas engagements and official visits with the Prime Minister and the Head of State. All local meetings and engagements of the Executive Office including constitutional responsibilities were well supported and administered.
6	Increased Intel Sharing, Interagency response and Border Control	4	Accurate and well calculated proven responses are provided to any national security threat, including natural disaster risks and hazards	100% Achieved and ongoing	 Updated National Security Policy and Implementation Strategy approved by Cabinet at its FK (24)10 36 authorisation for due diligence checks facilitated through the Samoa Transnational Crimes Unit and the Immigration Division) The National Security Committee conducted 4 full committee meetings, 2 special meetings and 2 Working Group meetings on pressing security matters during this FY.
7	Strengthened coordination of Policy of whole of Government agenda	4	100 percent compliance of the whole of government to all national policies and related regulations	Ongoing	The Ministry through its constitutional responsibilities continued its chairmanship role to, and coordination of the National Policy Coordination Committee and Cabinet by working closely with Government Agencies on matters raised and discussed.
8	Lead coordination of information sharing and communication for the whole of Samoa	#	100% dissemination within given time frames.	100% achieved and ongoing	 Incoming Mails – 1,568 Outgoing Mails – 102 Repatriation Authorisation – 138 Permits for Cruise ships – 5 Release of Official Passports – 34 372 Press releases and Official Government statements 195 Press Releases

		 10 Cabinet Releases
		 52 PM address
		 59 Ministers' address
		 13 Deputy PM address
		 5 Government Eulogy
		 14 Diplomatic related address
		 2 Head of State's address
		 18 Media Coordinated events
		 Press Releases posted by Savali
		o 439 Samoan
		o 307 English

OUTPUT 3: MINISTERIAL SUPPORT TO THE PRIME MINISTER

Linkage to High Level Outcomes:

Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17)

S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action.

Pathway for the Development of Samoa

2021/22 - 2025/26

Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making"

Samoa 2040 Outcomes: "It is a forward looking statement that identifies the key economic opportunities, the potential of transforming Samoa to a high growth path by the year 2040."

Key Strategic Outcome 1: Improved Social Development

Key Strategic Outcome 2: Diversified and sustainable economy **Key Strategic Outcome 3:** Security and Trusted Governance

Key Strategic Outcome 4: Secured Environment and Climate Change

		Key Strategic Outcome 5: Structured public works and infrastructure			
Publi	ublic Administration Sector Plan Objective 1.1 Customer Focus Service Delivery				
2020/	21 – 2024/25	Objective 1.2: Strengthen tran	sparency and account	ability	
		Objective 1.3: Strengthen sect	or communication an	d awareness	
		Objective 2.1 Improve policy	development.		
		Objective 3.1: Results-oriente	d, performance-driver	n human resource management	
MPM	IC Corporate Plan 2021 - 2026	Goal 2: Efficient and effective	e secretariat services a	nd support	
		Goal 6: Organisational efficie	ncy and effectiveness		
Performance Measure		KPI Target	Traffic Light / Progress Indicator	Comments on Progress	
1	Improved secretarial support to the PM measured by the number of correspondences/responses prepared for and endorsed by the PM	 Requests received = 1198 Correspondences despatched = 559 Current files = new number Closed files = new number Archive files = new number Zero complaints 	100% completed	■ Improved performance of secretarial support achieved. All correspondences received and approved by the PM were timely disseminated to intended addressees/recipients as follows: (2397) Inward mails, (1045) Outward mails, (10) Virements, (48) Credentials, (3) Bills/permits/licenses/warrant, (379) STSC approvals, (18) Ty1s/Ty11s, (120) PSC Interview reports for Contractual appointments.	

2	Effective coordination of submissions for the PM's endorsement for Cabinet Meetings measured by the number of Cabinet submissions approved for inclusion in Cabinet meeting agenda.	 Cabinet submissions approved for Cabinet agenda = 465 Cabinet submissions for Circulations = 80 Zero complaints 	100%	 The Ministry's filing index is complete and available for coding of records to ensure that records are properly stored and easily accessible when needed. All cabinet submissions referred to the PM for endorsement apropos Cabinet's Manual requirements, and documents referred for PM's approval were well coordinated to ensure timely dispatch to ministries/public enterprises and to Cabinet Secretariat for inclusion in Cabinet meetings and/or for circulations. The reporting period registered 496 Cabinet submissions and 115 Circulations. No complaint received
3	Improved coordination of meetings and appointments for the Prime Minister measured by the number of actuals appointments and meetings conducted against scheduled ones.	 ♣ Appointments = 300 ♣ Meetings = 120 ♣ Events = new 	100%	Most scheduled appointments/meetings/events were conducted. The reporting period recorded (319) Appointments and (120) Meetings including (VIP Courtesy calls, Visiting delegations, Virtual Calls/Conferences, ACC, Independence Committee, CDC, Investment, ICT Sub Committee, CHOGM Taskforce, CAUCUS, Parliament Pre-Sittings, Parliament Sittings and Government Prayer Services every Wednesdays). A few were cancelled and referred to the Acting PM or other designated Ministers due to unforeseen circumstances or when the PM is on duty travel.
4	Effective coordination with Ministries/Public Bodies to ensure timely availability of addresses and speeches to the PM measured by the number of speeches approved by the PM 2 days prior to an event compared to events listed in	 ♣ Speeches/statements/ briefings = 105 ♣ Eulogies = 5 	100% Achieved	 All speeches/eulogies for Government scheduled events (119) including Opening, Launching, Handover Ceremonies and Funerals were received and delivered by the PM as scheduled. However, the 2 days' timeframe is mostly not met thus impacting

		10			
	the Cabinet's Annual Schedule of Events.				 on the timely speech vetting and quality of speeches. Despite the untimely receipt of speeches, the staff continued to be vigilant in doing follow-ups as remedial action to curb this problem and improve the response time.
5	Improved coordination of safety and security arrangements for the PM measured by the number of security measures put in place and enforced and the number of local and overseas travels successfully completed.	++ +++	Office upgrade = new Vehicle service/maintenance = new Inter-island trips = 10 Overseas = 10 Zero issues/complaints	100% Achieved	 Coordination of safety and security arrangements for the PM is well done, in accordance with the National Security Policy in place. A total of (11) overseas trips and (1) inter-island trip, were well coordinated. The reporting period registered a decrease in overseas and interisland trips, due to the PM's state of health No issue or any complaint received

OUTPUT 4: IMMIGRATION POLICY ADMINISTRATION

Linkage to High Level Outcomes:

Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17)

S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action.

Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making"

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	way for the Development of Samoa /22 – 2025/26	·				
2020	ic Administration Sector Plan //21 – 2024/25	Objective 1.1 Customer Focus Service Delivery Objective 1.2: Strengthen transparency and accountability Objective 1.3: Strengthen sector communication and awareness Objective 2.1 Improve policy development				
MPM	AC Corporate Plan 2021 - 2026	Goal 1. Strengthen Whole of Government policy and program coordination and monitoring. Goal 4. Vigilant and Coordinated national and border security Goal 6: Organisational efficiency and effectiveness				
	Performance Measure	KPI Target	Traffic Light / Progress Indicator	Comments		
1	Improved passenger screening at the regulated ports measured by the percentage of arriving and departing passengers complying with Immigration requirements.	4 100%	100%	 495,668 arriving and departing passengers were processed in accordance with Immigration requirements. Out of this total number, 129 system alerts were triggered and actioned accordingly. 		

2	Improved enforcement of Departure Prohibition Orders (DPO), measured by the percentage of DPOs actioned timely and accurately.	4 100%	100%	68 system alerts related to Departure Prohibition Orders (DPO) were actioned according to Immigration requirements.
3	Border Screening: Percentage of passengers screened within the International Civil Aviation Organization (ICAO) standards.	4 100%	100%	• All 495,668 incoming and outgoing passengers were screened within Financial Year 23/24 in line with the ICAO standard, i.e. average processing time of less than 20 seconds per passenger.
4	Citizenship Grants: Percentage of applications screened and subsequently approved in accordance with requirements of the Citizenship Act 2004.	4 100%	100%	 881 exemption granted by virtue of citizenship by birth 353 exemption granted by virtue of citizenship by descent
5	Date by which the review of the Passport Act 2008, and Citizenship Act 2004 is completed	♣ Dec 2023	85%	 Passport Act 2008 review completed Review of Citizenship Act in progress
6	Number of travel documents issued on an annual basis	4 15000 - 25000	100%	 21,211 Travel Documents were issued within Financial Year 2023/2024. Diplomatic Passports – 37 Official Passports – 34 Ordinary Passports – 20,505 Document of Identity – 579 Certificate of Identity – 56
7	Timely and accurate provision of annual Training and Implementation Plan for at least 50 percent of female and 50 percent of male staff are completed.	 ♣ Number of trainings ♣ 50% of trainees are female and 50% also are male 	100%	 19 Female 13 Male Training opportunities to develop skills and capabilities equally distributed by gender: 10 local trainings 6 Female 4 Male 8 overseas trainings 3 Female 5 Male
8	Date by which the Intelligence and Compliance Unit is fully operational	↓ Dec 2023	100%	Compliance and Intel team is fully operational.

9	Date by which new Standard Operating Procedures (SOPs) are developed for effective and efficient due diligence checks for all immigration processes	♣ Dec 2023	100%	 New SOP for Permit & Passport processes developed for effective and efficient due diligence checks.
10	Improved coordination of Intelligence and Information Sharing with Law Enforcement Agencies	4 100%	100%	■ 123 cases were dealt by the border and compliance & Intel team within the FY 2023/24 in accordance with Immigration laws. (Immigration Act 2020, Passport Act 2008 & Citizenship Act 2004)

OUTPUT 5: CABINET SECRETARIAT

Linkage to High Level Outcomes:

Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17)

S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action.

Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making"

Pat	hway for the Development of Samoa	Key Strategic Outcome 1: Improved Social Development			
202	1/22 – 2025/26	Key Strategic Outcome 2: Diversified and sustainable economy			
		Key Strategic Outcome 3	Key Strategic Outcome 3: Security and Trusted Governance		
		Key Strategic Outcome 4			
		Key Strategic Outcome 5	: Structured public w	orks and infrastructure	
Pub	blic Administration Sector Plan 2020/21	Objective 1.1 Customer Fo	cus Service Delivery		
-20	024/25	Objective 1.2: Strengthen t			
		Objective 1.3: Strengthen s		and awareness	
		Objective 2.1 Improve poli			
		Objective 3.1: Results-orie	nted, performance-dr	iven human resource management	
MP	MC Corporate Plan 2021 - 2026	Goal 1. Strengthen Whole	of Government policy	y and program coordination and	
		monitoring.			
		Goal 2: Efficient and effective secretariat services and support			
		Goal 3. Efficient and Accurate Dissemination of official Communications.			
		Goal 6: Organisational efficiency and effectiveness			
	Performance Measure	KPI Target	Traffic Light /	Comments	
	,	8	Progress		
			Indicator		
1	Improved awareness of Cohinet	↓ 100% of Cabinet	111111111111111111111111111111111111111	■ 100% (1.683) of Cabinet	
1	Improved awareness of Cabinet	submissions	100%	■ 100% (1,683) of Cabinet submissions were cleared in	
	processes and procedures as per		100%		
	requirements of the Cabinet	cleared to have		accordance with the requirements	
	Handbook and FK (16) 36.	duly complied		of the Cabinet Handbook and FK	
		with requirements		(16) 36.	
		of the Cabinet			
		Handbook and FK			
		(16) 36.			
	II			II	

2	Number of Cabinet meetings and Cabinet Sub-Committees prepared and facilitated in accordance with requirements of the Cabinet Handbook and FK(16)36 -Weekly -Special	49 weekly meetings and 34 Special Cabinet Meetings	90%	 49 Regular Meetings and 23 Special meetings were facilitated during the reporting period.
3	Number of Cabinet minutes and decisions (FK) prepared and delivered in line with the Constitution requirementsMinutes -24-hour Decisions (FK)/week - Weekly Decisions/week.	 ♣ 83 Minutes, ♣ 1000-24 hour FKs and 447 reconfirmed FKs 	95%	 A total of 72 Minutes prepared in accordance with Constitutional requirements. 1,163 – 24 hour Cabinet Decisions and 520 reconfirmed decisions processed and conveyed.
4	Improved preparation and screening of warrants and applications for consent of the Head of State measured by percentage of documents duly promulgated by the Head of State.	↓ 100%	100%	A total 330 Warrants processed were duly promulgated by the Head of State. These included; 166 Warrants of Appointments 93 Warrants of Absence; 69 Warrants of Married License 2 Warrants of Release of Approved Annual Budget
5	Improved storage, sorting and grouping of data on the Electronic Data Management System (EDMS) measured by percentage of files successfully 'checked-In' to the system.	♣ 100% of Records Stored on EDMS	100%	 A total of 1,735 cabinet documents sorted, grouped and stored on the EDMS.
6	Effective coordination of cabinet liaison officers forum	♣ 2 Cabinet Liaison Officers Forum	100%	 Completed two sessions for Cabinet Liaison Officers. Organised additional sessions were conducted on request from the Public Service Commission and the Ministry of Finance.

OUTPUT 6: PRESS AND COMMUNICATIONS

Linkage to High Level Outcomes:

Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17)

S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action.

Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making"

Pathway for the Development of Samoa	Key Strategic Outcome 3: Security and Trusted Governance
2021/22 – 2025/26	Key Strategic Outcome 5: Structured public works and infrastructure

Public Administration Sector Plan 2020/21 – 2024/25		Objective 1.1 Customer Focus Service Delivery Objective 1.2: Strengthen transparency and accountability Objective 1.3: Strengthen sector communication and awareness Objective 2.1 Improve policy development. Goal 2: Efficient and effective secretariat services and support			
MP	MC Corporate Plan 2021 - 2026	Goal 2: Efficient and effective Goal 3. Efficient and Accura Goal 5: Improved coordinati Goal 6: Organisational efficient	te Dissemination of o	official Communications. ution, response and recovery	
	Performance Measure	KPI Target	Traffic Light / Progress Indicator	Comments	
1	Improved application and implementation of the Informed Samoa Policy and Communications Strategy	■ 100%	100%	All of the Government Media Stakeholders have adopted the Informed Samoa Policy as a guiding policy to disseminate their informational sharing services to their respective partners, viewers and followers of Government On-Line Platforms (Face Book, U-Tube etc.) Page Overview: Post reach – 199,289 Post Engagement – 116,512 New Page Followers – 572 Interactions: Reactions – 17,199 Comments – 533 Shares – 1,156 Photo Views – 50,465 Link Clicks – 673	
2	Date by which Standard Operating Procedures on strengthening Information dissemination and online capacities, visibility and distribution reach is developed.	↓ June 2024	100%	Standard Operating Procedures for editorial and marketing of the Savali News on-line completed.	
3	Percentage of Independent Media engaged and collaborated with to increase distribution and dissemination of Government Statements, Press Releases etc.	4 70%	100%	 100% collaboration with the 10 mainstream media outlets in Samoa and 2,104 regional outlets. They include; Pacific Islands News Association, (PINA) - 54 main stream media in the region. PACMAS, Pacific Media Assistance Scheme under the umbrella of Australia Broadcasting Corporation (ABC) umbrella - 60 affiliate members. Radio New Zealand International - 2,000 affiliate members. 	

4	Date by which the Framework for Government Stakeholders to improve information sharing capacity, using Information Technology Platforms (E.g. Social Media, You Tube, Twitter, Instagram, Etc.) and improving the dissemination of Government video and film productions.	↓ Dec 2023	100% completed	Framework Shareholders completed. This has been used to improve information sharing across government, private media and the community including the diaspora. This is complemented by day to day information sharing amongst the stakeholders on government issues.
5	Percentage of video and media productions effectively distributed, disseminated and ensuring a well-informed Samoa.	4 100%	100%	 100% of 354 videos produced were distributed locally and internationally through various government platforms.
6	Number of target audiences (Samoa diaspora and local) reached by Government releases as indicated by social platforms	4 200,000	100%	■ 500,000 viewers reached by Government social media platforms namely Facebook, Instagram, YouTube, Twitter.

OUTPUT 7: INFORMATION, COMMUNICATION & TECHNOLOGY

Linkage to High Level Outcomes:

Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17)

S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action.

Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making"

Saı	Samoa to a high growth path by the year 2040."						
Par	thway for the Development of		Key Strategic Outcome 3: Security and Trusted Governance				
Sai	moa 2021/22 – 2025/26	Ke	y Strategic Outcome 5: Structure	d public works and	infrastructure		
Pu	blic Administration Sector Plan	Ob	ective 1.1 Customer Focus Servic	e Delivery			
202	20/21 – 2024/25	Objective 1.2: Strengthen transparency and accountability					
		Objective 1.3: Strengthen sector communication and awareness					
		-	jective 2.1 Improve policy develop				
		Ob	ective 3.1: Results-oriented, perfo	ormance-driven hum	nan resource management		
MPMC Corporate Plan 2021 - Goal 2: Efficient and effective secretariat services and support				pport			
Goal 3: Efficient and Accurate dissemination of official government information			government information				
		Goal 4. Vigilant and Coordinated national and border security					
		Go	al 6: Organisational efficiency and	l effectiveness			
	Performance Measure		KPI Target	Traffic Light /	Comments		
				Progress			
				Indicator			
1	Improved support and	#	100% response rate to and	100%	■ 100% response rate to		
	administration of Ministry		reporting on all system- and		issues/tickets pertaining to		
	systems and network		network-related incidents.		Ministry systems and network:		
					• 655 tickets were logged;		
					• 649 tickets were resolved and		
					closed;		

				 6 tickets have FY 24/25 due dates (still in progress). Major tasks achieved: Commencement of the BMS Upgrade project implementation, Aug 2023 (ongoing) Successful connectivity of two new Ministerial seats for the Cabinet EDMS, via Virtual Private Network
2	Date by which Annual ICT policy revision is completed	Review of the ICT Policy/Procedure Manual is completed by 30 June 2024 (i.e. revisions of existing policies, addition of new policies).	100%	 Revision of the following policies completed: Internet and email Acceptable use policy Password policy First draft for Ministry IT Incident Response Plan completed to document response steps for: Network outage incident Internet outage incident
3	Improved IT service delivery and support within the Ministry.	 ♣ 100% completion of service delivery tasks in response to internal/stakeholder requests (to be monitored by ICT Helpdesk statistics). ♣ 100% of user issues reported and resolved ♣ 100% of computer repairs/replacement completed. 	100%	 100% response rate to issues/tickets for general ICT service delivery: 233 tickets were logged; 230 were resolved and closed; 3 tickets have FY 24/25 due dates (still in progress). Major tasks achieved: Configuration of Nagios monitoring system for visibility of network nodes, including Ministry servers – June 2024 Completion of a full review and update of ICT Assets Register, March 2024

4	Improved IT awareness and capacity training of all Ministry staff.	♣ Minimum 4 ICT capacity/awareness session in-house.	ons 100%	■ The following awareness/capacity sessions were completed during the FY: ○ User refresher trainings, Cabinet EDMS: ○ Records Manager and Ezescan users — 5/10/2023 ○ Administrator users — 5/10/2023 For improved capacity and system knowledge of EDMS user groups. ■ Module functionality workshops, Immigration BMS: ○ Alert processing — 15/11/2023 ○ API for Compliance/Intel — 1/02/2024 ○ Cash receipt processing — 9/05/2024 To refresh user understanding of BMS functions to support business operations, in preparation for the BMS upgrade. ○ SQL Server installation, IT back-end — 14/02/2024 Capacity building for ICT Division
5	Percentage of Ministry Records digitized	♣ 100% digitization of records for set target grouper FY (to be reported or 30 June 2023).		 System Administration unit on back-end process for SQL Serverbased systems. Phase Target Group − Immigration Division application files. Part 1 − Setup the physical environment for digitization process: 100% completed. Setup and connectivity of Digitization room with workstations and multifunctional printer − completed Sep 2023; Setup of server drives and access, for digital archive − completed Oct 2023; Part 2 − Setup a seat for Immigration records on Ministry EDMS (electronic document management system): In progress.

				 Technical support to Records team in scanning process – Ongoing.
6	Improved ICT resilience for the Ministry.	 Phase 1 - Development of an ICT proposal for Ministry DR (site). Completed by 30 June 2024 	100%	• First draft of the ICT proposal completed by June 2024.

OUTPUT 8: POLICY IMPLEMENTATION AND MONITORING Linkage to High Level Outcomes: Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17) S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action. Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making" Samoa 2040 Outcomes: "It is a forward looking statement that identifies the key economic opportunities, the potential of transforming Samoa to a high growth path by the year 2040." Pathway for the Development of **Key Strategic Outcome 1:** Improved Social Development Samoa 2021/22 - 2025/26 **Key Strategic Outcome 2:** Diversified and sustainable economy Key Strategic Outcome 3: Security and Trusted Governance **Key Strategic Outcome 4:** Secured Environment and Climate Change **Key Strategic Outcome 5:** Structured public works and infrastructure Public Administration Sector Plan Objective 1.1 Customer Focus Service Delivery 2020/21 - 2024/25Objective 1.2: Strengthen transparency and accountability Objective 1.3: Strengthen sector communication and awareness Objective 2.1 Improve policy development. Objective 3.1: Results-oriented, performance-driven human resource management Objective 3.2: Enhanced knowledge, skills and leadership capabilities of government workforce. MPMC Corporate Plan 2021 - 2026 Goal 1. Strengthen Whole of Government policy and program coordination and monitoring. Goal 2: Efficient and effective secretariat services and support Goal 3. Efficient and Accurate dissemination of official Communications. Goal 4. Vigilant and Coordinated national and border security Goal 6: Organisational efficiency and effectiveness **KPI Target** Traffic Light / Performance Measure **Comments Progress Indicator** Regular update of cabinet 100% completion within 100% The Database for Cabinet decisions and monitoring of the Financial Year Decisions vetted for monitoring database improved and Database for National Policies updated on a monthly basis. 4 Quarterly Monitoring Reports were submitted to Cabinet within this FY. o April – June 2023, F.K (23) Jul – Sep 2023, FK(24) 11 o Oct – Dec 2023, FK(24) 31

Jan – Mar 2024, FK(25) 01

				• (69) Cabinet Decisions were followed up in the last 12 months of the Financial Year 2023/24 from all sectors.
2	Develop an Occupational and Safety and Health Policy for the Ministry	↓ 100% completion by December 2023	100%	The Ministry's occupational safety and Health Policy completed in December 2023.
3	Date by which Passport Act is reviewed.	↓ 100% completion by June 2024	100%	Passport Act 2008 review completed.
4.	Secretariat function and duties to the National Policy Coordination Committee improved	♣ 100% completion within the FY	100% completed	Secretariat support provided to the National Policy Coordination Committee (NPCC) helped facilitate policy discussion on the following national policies; i. Samoa Overseas Medical Treatment Revised Policy 2023 ii. Government Grants for Sports Development Policy 2023-2028 iii. National Samoan Language Framework 2023-2033 iv. Resilient Samoa National Security Policy 2024 v. Samoa Information Security Policy vii. Pola Puipui National Prevention Framework vii. Public Safety CCTV Policy viii. National Medical Laboratory Policy ix. National Crime Prevention Policy x. National Industrial Development Policy xi. Minimum Wage Policy and Operational Manual.
5	Date by which the State Funeral Policy is completed and approved by Cabinet	↓ 100% completion by July 2023	Partially Achieved – 90%	 Policy is in its final stage of approval
6	Date by which the Samoa Diaspora Policy is completed and approved by Cabinet	♣ 100% completion within FY.	Partially Achieved – 80%	 Policy is in its final stage of approval
7	Percentage of CEO-directed research and policies developed and approved on time.	↓ 100% completion by June 2024	100%	All six (6) Research papers directed by CEO completed.

				 Entitlements for Head of State, Council of Deputies and Prime Minister. National Crest and Public Seal Act Drug Use Alert Research on the Passport Act Research on the Under Secretaries Act Research on the Ministerial and Departmental Arrangement Act 2003 Policies National Security Policy and Implementation Strategy 2024 Occupational Safety and Health Policy
8	Date by which Research on Government Processes and Systems is completed	♣ 100% completion By December 2023.	100%	■ Completed the development of 2 Volumes for Government Services ○ Volume 1 − FK (22) 41 (as of the 26th of October 2022) ○ Volume 2 − FK (24)07 (as of the 08th of February 2024) ○ Disseminated to all Government agencies and community
9	Organisational Performance Framework for the Public Sector developed/approved (PASP activity)	♣ 100% completion within the FY.	Partially Achieved – 50%	Activity has been carried forward to the new PASP for development and implementation
10	Review of the Ministerial Departmental Arrangement Act is completed	↓ 100% completion by June 2024.	Partially Achieved – 50%	 Review of the Ministerial Departmental Arrangement Act in progress.
11	Review the National Security Policy	♣ 100% completion within the FY.	100%	 Updated National Security Policy and Strategy were approved by Cabinet on the 13th of March 2024 – FK (24)10
12	Review the Public Seal and Crest of Samoa Act 1973	↓ 100% completion by June 2024	100%	 Review completed and tabled for Cabinet consideration at its meeting FK(24)07

13	Date by which the review of	♣ 100% completion by	Partially	Parliamentary Under
	the Parliamentary Under-	June 2024	Achieved – 75%	Secretaries Act review in
	Secretaries Act is completed			progress
	and endorsed.			

CSU: CORPORATE SERVICES

Linkage to High Level Outcomes:

Sustainable Development Goals 2030: Global Goals adopted by all United Nations Member States in 2015 as a universal call to action, to end poverty, protect the planet and ensure that all people enjoy peace and prosperity by 2030. (Goals 16 & 17)

S.A.M.O.A Pathway Outcome Statements: Small Island Developing States Accelerated Modalities of Action.

Pacific Framework for Regionalism: "focused on political conversations and settlements that address key strategic issues, including shared sovereignty, pooling resources and delegating decision-making"

Samoa to a night growth path by the	i.			
Pathway for the Development of Samoa 2021/22 – 2025/26	Key Strategic Outcome 3: Security and Trusted Governance			
Public Administration Sector Plan	Objective 1.1 Customer Focus Service			
2020/21 – 2024/25	Objective 1.2: Strengthen transparence	ey and accountability		
MPMC Corporate Plan 2021 -	Goal 2: Efficient and effective secreta		port	
2026	Goal 6: Organisational efficiency and	effectiveness		
Performance Measure	Activity	Traffic Light /	Comments	
		Progress		
		Indicator		
1. Timely and effective Planning, Budgeting & Reporting	 Annual Report Annual Management Plan Draft Operational Manual 2023 Forward Estimates FY 24/25 Budget Annual Review FY 2022/23 & Mid-Year Review FY 23/24 Monthly Financial reports circulate to Management Audit Management Reports 	100% Completed	 Completed Annual Report FY 2022/23 & Annual Management Plan FY 2023/24 Corporate Services Operational Manual in draft form defer for finalising in FY 2024/2025 Completed Forward Estimates FY 2024/25, Annual Review FY 2022/23, Mid-Year Review FY 2023/24 Completed and finalised Audit Management responses FY 2022/2023. Supplementary request of \$750k approved to settle outstanding from previous FY for supply of passport booklets. Monthly financial analysis and report submitted and discussed with Management during Management meetings. 	
2. Effective and Improve Human Resource Management	 Implementation of the Recruitment & Selection process Coordination of the Performance Management System (Appraisals FY 	90% completed & Ongoing	 31 Recruitment & Selection completed within the FY. 4 contract reappointments 12 promotion 13 new recruits 2 new casual staff 	

	2022/23 & plans FY2023/24) Ministry Human Resource Quarterly Reports Implementation of the Occupational Health and Safety		 14 in the process carried forward and to be completed. 85% of staff Performance Appraisals 2022/23 & 80% Plans 2023/24 completed. Completed and submitted 4th Quarter FY 22/23, 1st, 2nd & 3rd Quarters FY 23/24 OHS Policy, OHS Working Committee and Implementation in place.
3. Enhance and effective Human Resource Development	 Facilitate at least 20 sessions of Continuous Learning Dialogue Facilitation of staff official travels – Samoa Training Scholarship Committee (STSC) & Cabinet submissions Induction & Awareness programs Conduct staff training analysis and coordinate the Ministry staff Capacity Development Plan 	85% completed and ongoing	 11 number of Continuous Learning Dialogue facilitated 9 Samoa Training Scholarship Committee and 17 Cabinet Submissions (includes 1 state visit) 1 Induction program & 1 awareness/refresher conducted 26 overseas/16 local trainings attended by MPMC staff in FY 23/24
4. Efficient Administration Services	 ♣ Payroll processing ♣ Customer Service ♣ Monitoring of Working Conditions and Entitlements Monthly updates of leave and attendance – Leave and attendance report 	100% and ongoing	 186 of TY15s processed Service Charter (English version) completed incorporating elements of the PS Complaints Management Policy, Talofa with a Smile initiative & OHS Policy. 1 training conducted by PSC for MPMC nominated staff on Customer Service & Talofa with a Smile campaign Leave and attendance updates circulated regularly to Management and staff.
5. Improved Records Management	 Review and Develop Records Internal Policy and Guideline Conduct 2 awareness sessions Complete digitisation of Immigration records 	Partially Achieved 80%	 Draft policy/Guideline in place Awareness session for the whole Ministry deferred to new FY however ongoing advice and collaborative meetings with the relevant staff to discuss issues and resolutions towards records and mailing management systems were held throughout the year. Participated 5 records taskforce meetings facilitated by MEC.

6. Prudent and efficient Accounts & Finance	 ♣ Procurement and Payment processing (95% of all Procurement and Payment process completed within 14 days) ♣ Revenue Collection ♣ Quarterly Contract Procurement report ♣ Contract Procurement Tendering Process 	100% and ongoing	 Immigration digitization work still in progress (10% completed) Archived 50 boxes & 274 disposal files 331 Manual Payments & 815 Purchase Orders for Goods and Services processed within the FY with no outstanding commitment carried forward. Total Revenue collected within the FY 23/24 - \$7,622,621.00 (95%) Completed contract procurement for Supply of Passport booklets (Tardis Technology Pty Ltd) and Catering Services for Cabinet Weekly meetings. No outstanding procurement contracts. Secure printing service for the monthly issues of the Savali
			Samoa with the Government Printing Services reducing 40% costs as per previous printing costs.
7. Effective Transport and Asset Management services	 Stock take of assets & Updated Asset Register (Manual & F1 system) Quarterly meetings of the Drivers Forum Quarterly inspections of MPMC fleet Asset Control Management Policy Vehicle Management Policy Quarterly analysis of Petrol usage and Vehicle Running sheets 	Partially achieved 80%	 1 Stock take of assets conducted within the FY with final report to be finalised. Formal Quarterly meetings of the Drivers' forum were not possible throughout the year however regular one-on-one sessions with Drivers were conducted to ensure safety on the roads and compliance to regulations and policies that relates to their duties. 1 Full vehicle inspections conducted by the Internal Auditor in collaboration with the Transport team. Final Vehicle Management Policy in place to be tabled and endorsed by Management. Monthly Petrol usage analysis circulated for information of management during management meetings

			 Funds secured in FY 24/25 for the procurement of new vehicle for the HOS. 2 vehicle written off and yet to be replaced. A total of 24 new assets procured to replace written off assets within the Financial Year.
8. Effective coordination of State services	 Independence celebration 2024 Prayer and Fasting Week Atoa o Samoa Executive Meetings National and Cabinet Ceremonies 	100% Completed	 342 Invitations sent out for the Independence Thanksgiving Service on Sunday, 02/06 and Flag Raising Ceremony on Monday, 03/06, 61 Invitations sent out for the 62nd Independence Luncheon at Taumeasina. Forty four (44) procurement and payments processed for the 62nd Independence ceremonies. Coordinated Faaoso a le Malo for 2 Meetings held within the FY – October 2023 & May 2024 Coordinated the Prayer and Fasting week from 07 – 12 Jan 2024 Assist with the coordination of sworn-in ceremonies for new Cabinet Ministers in September 2023 & new CEOs in November 2023